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Medium list confirmed         1 day         Fit 17/01/20         Fit 17/01/20           PCEC drafting         24 days         True 28/01/20         Fit 18/01/20           Shortlist modeling         1 days         Thue 06/02/20         Thue 06/02/20           Shortlist modeling         1 days         Thue 06/02/20         Thue 02/02/20           Shortlist modeling         1 days         Thue 06/02/20         The 25/02/20           Shortlist modeling         1 days         Thue 06/02/20         The 25/02/20           Preferred option section added         1 days         Thue 06/02/20         The 25/02/20           Preferred option section added         1 days         Thue 10/10/19         Thue 10/10/19           Criteria Development         1 day         Thue 10/10/19         Thue 10/10/19           Solutions Development         1 day         Frie 0/11/19         Wed 13/11/19           Criteria Development         1 day         Frie 0/11/19         Wed 13/11/19           Criteria Development         1 day         Frie 0/11/19         Wed 13/11/19           Criteria Development         1 day         Frie 0/11/19         Wed 13/12/19           Criteria Development         1 day         Wed 13/12/19         Wed 13/12/19           Criteria Development <t< td=""><td>57 🗸 🖈</td><td>Draft structure and appendices list</td><td>15 days</td><td>Mon 02/12/19</td><td>Fri 20/12/19</td><td></td></t<>	57 🗸 🖈	Draft structure and appendices list	15 days	Mon 02/12/19	Fri 20/12/19	
V         PCEC drafting         24 days         Tue 22/01/20         Fri 32/01/20           V         Medium ints section added         6 days         Fri 32/01/20         Fri 32/01/20           V         Shortitit assumptions         1 day         Thu 06/02/20         Tue 25/02/20           V         Shortitit section added         14 days         Thu 06/02/20         Tue 25/02/20           V         Prefered option section added         14 days         Thu 06/02/20         Tue 25/02/20           V         Prefered option section added         14 days         Thu 06/02/20         Tue 25/02/20           V         Prefered option section added         14 days         Thu 06/02/20         Tue 25/02/20           V         Preferency & Acute Medicine         52 day         Thu 10/10/19         Fri 32/02/20           Criteria Development         1 day         Thu 01/01/19         Fri 32/02/20         Fri 32/02/20           Criteria Development         1 day         Fri 32/02/19         Fri 32/02/20         Fri 32/02/20           Criteria Development         1 day         Fri 32/02/20         Fri 32/02/20         Fri 32/02/20           Criteria Development         1 day         Fri 32/02/20         Fri 32/02/20         Fri 32/02/20           Criteria Development <td>58 🗸 🖈 59 🗸 🖈</td> <td>· · ·</td> <td></td> <td></td> <td></td> <td></td>	58 🗸 🖈 59 🗸 🖈	· · ·				
Medium its texton added         6 days         Fri 24/01/20         Fri 32/01/20           Shortlist modeling         14 days         Thu 06/02/20         Thu 06/02/20         Thu 06/02/20           Shortlist modeling         14 days         Thu 06/02/20         Thu 25/02/20         Thu 25/02/20           Shortlist section added         14 days         Thu 06/02/20         The 25/02/20         The 25/02/20           Preferred option section added         14 days         Thu 10/01/9         Fri 28/02/20         Fri 28/02/20           Version to 13: Stellows         Stellows         Fri 28/02/20         Fri 28/02/20         Fri 28/02/20           Creation of Hurdle criteria         1 day         Thu 10/10/19         Thu 10/10/19         Thu 10/11/19           Creation of Hurdle criteria         1 day         Thu 10/11/19         Wed 13/11/19         Wed 13/11/19           Prefered option school of hurdle criteria         6 days         Fri 01/11/19         Wed 18/11/19           Criteria Development - Interventional radiology         1 day         Fri 01/11/19         Wed 18/10/19           Criteria Development - Interventional radiology         1 day         Fri 01/11/19         Wed 18/10/19           Criteria Development - Interventional Streegey         48 days         Wed 16/10/19         Fri 02/12/19	60 🗸 🖈					
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V         Fit 28/02/20         Fit 28/02/20           V         Emergency & Active Medicine         52 days         Thu 10/10/19         Fit 28/02/20           V         Criteria Development         1 day         Thu 10/10/19         Thu 10/10/19           V         Criteria Development         1 day         Thu 10/10/19         Thu 10/10/19           V         Creation of Hurdle criteria         1 day         Wed 13/11/19         Wed 13/11/19           V         Application of hurdle criteria         6 days         Fit 13/17/19         Wed 13/11/19           V         Application of hurdle criteria         6 days         Fit 13/17/19         Wed 13/11/19           V         Application of hurdle criteria         6 days         Fit 13/17/19         Wed 13/11/19           Solutions Development         1 day         Fit 28/02/20         Wed 13/11/19         Wed 13/11/19           Criteria Development         1 day         Fit 23/10/13         Fit 23/10/13         Fit 28/02/20           Criteria Development         1 day         Fit 23/10/13         Fit 23/10/13         Fit 23/10/13           Criteria Development         1 day         Fit 23/10/13         Fit 23/10/13         Fit 23/10/13           Criteria Development         1 day         Fit 23/10/13	64	Shortlist section added	14 days	Thu 06/02/20	Tue 25/02/20	
Fine graph & Acute Medicine         52 days         Thu 10/10/19         Fit 20/12/19           *         Criteria Development         1 day         Thu 10/10/19         Thu 07/11/19           *         Solutions Development         1 day         Thu 07/11/19         Thu 07/11/19           *         Application of hurdle criteria         6 days         Fri 13/12/19         Fit 20/12/19           *         Application of hurdle criteria         6 days         Fri 01/11/19         Wed 33/12/19           *         Solutions Development         1 day         Mon 04/11/19         Mon 04/11/19           *         Solutions Development         1 day         Mon 04/11/19         Mon 04/11/19           *         General Surgery         48 days         Wed 16/10/19         Fri 20/12/19           *         Criteria Development         1 day         Wed 16/10/19         Fri 20/12/19           *         Criteria Development         1 day         Fri 20/12/19         Fri 20/12/19           *         Solutions Development         1 day         Ked 13/11/19         Wed 13/11/19           *         Application of hurdle criteria         6 days         Fri 13/12/19         Fri 20/12/19           *         Current draft PG8 Co senate for a desk top review         1 day	65 🗸 🖈 66 🗸 🖈	•				
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Creation of Hurdle criteria       1 day       Wed 13/11/19       Wed 13/11/19         Mage Guided Interventional Surgery (IGS)       34 days       Fri 01/11/19       Fri 01/11/19         Criteria Development - Interventional radiology       1 day       Mon 04/11/19       Mon 04/11/19         Application of hurdle criteria       1 day       Mon 04/11/19       Mon 04/11/19         Application of hurdle criteria       1 day       Mon 04/11/19       Mon 04/11/19         Application of hurdle criteria       1 day       Wed 15/10/19       Fri 20/12/19         Criteria Development       1 day       Wed 15/10/19       Fri 20/12/19         Criteria Development       1 day       Wed 13/11/19       Wed 13/11/19         Application of hurdle criteria       6 days       Fri 01/11/19       Wed 13/11/19         Criteria Development       1 day       Wed 13/11/19       Wed 13/11/19         Criteria Development       1 day       Wed 13/11/19       Wed 13/11/19         Application of hurdle criteria       6 days       Fri 01/11/19       Wed 13/11/19         Application of hurdle criteria       1 day       Wed 13/11/19       Wed 13/11/19         Fri 01/11/19       Kri 01/11/19       Kri 01/11/19       Kri 01/01/02         Criterin dave Kog Development       1 day	68 🗸 🖈 69 🗸 🖈	Criteria Development	1 day	Thu 10/10/19	Thu 10/10/19	
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Image Under Interventional surgery (isis)       1 day       Fri 01/11/13       Fri 01/11/13         Image Under Interventional radiology       1 day       Fri 01/11/13       Fri 01/11/13         Solutions Development       1 day       Fri 01/11/13       Wed 18/10/19         General Surgery       48 days       Wed 16/10/19       Fri 20/12/19         Criteria Development       1 day       Wed 16/10/19       Fri 22/10/19         Criteria Development       1 day       Wed 13/11/19       Wed 13/11/19         Application of hurdle criteria       6 days       Fri 31/12/19       Fri 20/12/19         Criteria Development       1 day       Wed 13/11/19       Wed 13/11/19       Wed 13/11/19         Application of hurdle criteria       6 days       Fri 31/12/19       Fri 20/12/19         Current draft FCBC to senate for a desk top review       1 day       Fri 14/02/20       Fri 14/02/20         NHSE review meeting       1 day       Fri 20/12/19       Fri 20/02/20         ICS Execs - review of the Work in Progress' V1 PCBC       1 day       Fri 20/02/20       Thu 05/03/20       Fri 13/03/20         VEC Execs - review of the Work in Progress' V1 PCBC       1 day       Thu 03/03/20       Wed 13/02/20       Fri 13/03/21         Decision made to pause the programme       1 day	71	Application of hurdle criteria	6 days	Fri 13/12/19	Fri 20/12/19	
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Incluctor frequency of the vortice with Progress of PCDC       1 day       Thu 05/05/20       Thu 05/05/20         Incluctor frequency       5 days       Thu 05/05/20       Wed 11/03/20         Incluctor frequency       1 day       Thu 05/05/20       Wed 11/03/20         Incluctor frequency       82 days       Thu 05/05/20       Wed 11/03/20         Incluctor frequency       New PCBC drafting timetable       82 days       Thi 01/11/19       Fri 12/03/21         Incluctor frequency       New PCBC drafting timetable       35 days       Fri 01/11/19       Fri 12/03/21         Incluctor frequency       Incluctor frequency       New 18/06/20       Thu 18/06/20       Thu 18/06/20         Incluctor frequency       Incluctor frequency       Incluctor frequency       Thu 18/06/20       Thu 18/06/20         Incluctor frequency       Incluctor frequency       Incluctor frequency       Thu 18/06/20       Thi 12/03/21         Incluctor frequency       Incluctor frequency       Incluctor frequency       Thu 18/06/20       Thi 12/03/20 <t< td=""><td>85 🗸 🖈</td><td>ICS Execs papers issued</td><td>1 day</td><td>Fri 28/02/20</td><td>Fri 28/02/20</td><td></td></t<>	85 🗸 🖈	ICS Execs papers issued	1 day	Fri 28/02/20	Fri 28/02/20	
V       Decision made to pause the programme       1 day       Tue 10/03/20       Tue 10/03/20         Pause period       82 days       Tue 10/03/20       Wed 01/07/20         New PCBC drafting timetable       356 days?       Fri 01/11/19       Fri 12/03/21         Programme planning       1 day       Thu 18/06/20       Thu 18/06/20         ICS CEO's meeting       1 day       Thu 18/06/20       Thu 18/06/20         Scope - confirm agreement at ICS Execs for amended PCBC scope.       10 days       Mon 29/06/20       Fri 10/07/20         V       ICS Execs papers       1 day       Thu 25/06/20       Thu 25/06/20         ICS Execs Meeting       1 day       Thu 25/06/20       Thu 25/06/20         V       ICS Execs Meeting       1 day       Thu 25/06/20       Thu 25/06/20         V       ICS Execs Meeting       1 day       Thu 25/06/20       Thu 25/06/20         V       ICS Execs Meeting       1 day       Thu 02/07/20       Image: Stop 20/02/21         V       Review clinical leadership arrangements for the programme as described in 'COEx programme governance update' agreed at March 2020 delivery group       10 days       Mon 15/06/20       Fri 26/06/20         V       Re-establish COEx Modelling Group as required to oversee modelling outputs for PCBC       10 days       Mon 15/06/20	86 V × 87 V ×					
Pause period       82 days       Tue 10/03/20       Wed 01/07/20         New PCBC drafting timetable       356 days?       Fri 01/11/19       Fri 12/03/21         Programme planning       156 days?       Fri 01/11/19       Fri 12/03/21         ICS CEO's meeting       1 day       Thu 18/06/20       Thu 18/06/20         V       Scope - confirm agreement at ICS Execs for amended PCBC scope.       10 days       Mon 29/06/20       Fri 10/07/20         V       ICS Execs papers       1 day       Thu 25/06/20       Thu 25/06/20       Thu 25/06/20         V       ICS Execs Meeting       1 day       Thu 02/07/20       Thu 02/07/20         V       Review clinical leadership arrangements for the programme as described in 'CoEx programme governance update' agreed at March 2020 delivery group       10 days       Mon 15/06/20       Fri 26/06/20         V       Re-establish CoEx Modelling Group as required to oversee modelling outputs for PCBC       10 days       Mon 15/06/20       Fri 26/06/20         V       Set up CoEx Programme co-ordination group (to replace DG)       10 days       Mon 29/06/20       Fri 10/07/20         V       Set up CoEx Programme Progress reports and sign off mechanism. Ensure dates adjusted to fit with new S&T Delivery Group.       10 days       Mon 15/06/20       Fri 26/06/20         V       Re-establish Programme Pro	88 🗸 🖈					
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ICS Execs Meeting       1 day       Thu 02/07/20       Thu 02/07/20         Governance / Meetings       182 days?       Mon 15/06/20       Tue 23/02/21         Review clinical leadership arrangements for the programme as described in 'CoEx programme governance update' agreed at March 2020 delivery group       10 days       Mon 29/06/20       Fri 10/07/20         Re-establish COEx Modelling Group as required to oversee modelling outputs for PCBC       10 days       Mon 15/06/20       Fri 26/06/20         Ensuring key dates are booked for decision-making meetings, and provide appropriate papers and updates.       10 days       Mon 15/06/20       Fri 26/06/20         Set up CoEx Programme co-ordination group (to replace DG)       10 days       Mon 15/06/20       Fri 26/06/20         Re-establish Programme Progress reports and sign off mechanism. Ensure dates adjusted to fit with new S&T Delivery Group.       10 days       Mon 15/06/20       Fri 26/06/20         Monthly review of programme and project risks and issues       182 days       Mon 15/06/20       Tue 23/02/21	94 🗸 🖈	ICS Execs papers	1 day	Thu 25/06/20	Thu 25/06/20	
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described in 'CoEx programme governance update' agreed at March 2020 delivery group       Re-establish CoEx Modelling Group as required to oversee modelling outputs for PCBC       10 days       Mon 15/06/20       Fri 26/06/20         Ensuring key dates are booked for decision-making meetings, and provide appropriate papers and updates.       10 days       Mon 15/06/20       Fri 26/06/20         Set up CoEx Programme co-ordination group (to replace DG)       10 days       Mon 29/06/20       Fri 10/07/20         Re-establish Programme Progress reports and sign off mechanism. Ensure dates adjusted to fit with new S&T Delivery Group.       10 days       Mon 15/06/20       Fri 26/06/20         Monthly review of programme and project risks and issues       182 days       Mon 15/06/20       Tue 23/02/21	96 V =3 97 V X	-				
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Monthly review of programme and project risks and issues       182 days       Mon 15/06/20       Tue 23/02/21	100 🗸 🖈	Set up CoEx Programme co-ordination group (to replace DG)	10 days	Mon 29/06/20	Fri 10/07/20	
	101 🗸 🖈	5 5 I 5	10 days	Mon 15/06/20	Fri 26/06/20	
	102 🗸 🖈	Monthly review of programme and project risks and issues	182 days	Mon 15/06/20	Tue 23/02/21	
Page 1						

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103	8	t programm Task Mode	Task Name	Duration	Start	Finish	Predecessors
103		*	Proposed Consultation Confirm required participants for Clinical Senate Review and ensure	<b>40 days?</b> 10 days	Mon 22/06/20 Mon 22/06/20	Fri 14/08/20 Fri 03/07/20	
			they are invited with sufficient (8 wks) notice.				
105	~	*	Confirm required participants for NHS E/I Stage 2 assurance meeting	10 days	Mon 22/06/20	Fri 03/07/20	
			and ensure they are invited with sufficient (8wks) notice.				
106	~	4	Ensure there is a GHFT rep/adequate links between MG and GHFT on	10 days?	Mon 03/08/20	Fri 14/08/20	
			the Citizens' Jury commissioning group.				
107	~	*	Set up team brifings (previously fortnightly)	10 days	Mon 15/06/20	Fri 26/06/20	
108		-	General Update internal programme timeline documentation with re-start date	110 days	Mon 15/06/20	Mon 16/11/20	
			and scope	10 uays	Mon 15/06/20	Fri 26/06/20	
110	~	-,	Agree decision-making process post consultation (for Decision Making	0 days	Mon 16/11/20	Mon 16/11/20	
111		*	Business Case) Post Covid - 19 update of the PCBC	15 days	Mon 15/06/20	Fri 03/07/20	
112			· ·	190 days	Fri 01/11/19	Thu 23/07/20	
114		*		<b>19 days</b> 15 days	Mon 29/06/20 Mon 29/06/20	Thu 23/07/20 Fri 17/07/20	
115				18 days	Tue 30/06/20	Thu 23/07/20	
117		*		1 day 1 day	Tue 30/06/20 Mon 06/07/20	Tue 30/06/20 Mon 06/07/20	
118 119		*	Solutions appraisal workshop - virtual	1 day	Thu 23/07/20	Thu 23/07/20	
120		*		<b>15 days</b> 15 days	Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 03/07/20	
			development of IGIS CoEx/FFTF workstream. Sign off arrangements at new Programme Co-ordination Group.				
121	~	*	Ensure alignment of capital programme, MES and CoEx public	15 days	Mon 15/06/20	Fri 03/07/20	
122	~	-	engagement and consultation.				
123		*	General Surgery Agree new programme management (e.g. TDG/liaison with division) arrangements with S&T and surgery divisions.	<b>15 days</b> 5 days	Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 19/06/20	
124	~	*	Collate nations and staff feedback and other data (a.g. outcomes) and	15 dave	Mon 15/06/20	Fri 02/07/20	
			Collate patient and staff feedback and other data (e.g. outcomes) on benefits & issues of temporary change	TO N9À2	Mon 15/06/20	Fri 03/07/20	
125	~	-3		1E d	Man 15 /05 /25	E-: 02 /07 /20	
125	~	*	Acute Take Further development of the draft PID to centralise the acute medical	<b>15 days</b> 15 days	Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 03/07/20	
			take. (Note: to consider in the future whether this PID should have a		_,	,,	
			cross-divisional remit)				
127	~	*	Collate patient and staff feedback and other data (e.g. outcomes) on	15 days	Mon 15/06/20	Fri 03/07/20	
			benefits & issues of temporary change				
128		-4		15 days	Mon 15/06/20	Fri 03/07/20	
129	~	*	Already implemented. Liaise with Alex Matthews/division for updated		Mon 15/06/20	Fri 03/07/20	
			data. There is an outstanding action to survey all gastroenterology staff about the changes, along the lines of retrospective survey done				
			with T&O.				
130	~	-,	Trauma & Orthopaedics	15 days	Mon 15/06/20	Fri 03/07/20	
131		*	Already implemented. Confirm any further links with surgery division.		Mon 15/06/20	Fri 03/07/20	
132	_	4			- :	- : / /	
133		*		<b>176 days</b> 15 days	Fri 01/11/19 Mon 15/06/20	Fri 03/07/20 Fri 03/07/20	
			enable continued recruitment.	10 00 00	1001 10,00,20	11103/07/20	
134 135		<b>⊸</b> ★		15 days	Fri 01/11/19 Mon 15/06/20	Thu 21/11/19 Fri 03/07/20	
			proposed/preferred PCBC clinical models and develop modelling for	15 days	1011 13/00/20	FII 03/07/20	
136	<i>,</i>	4	DMBC	10 days	NA	F.: 24 (00 /20	
137		*		<b>40 days</b> 15 days	Mon 29/06/20 Mon 29/06/20	Fri 21/08/20 Fri 17/07/20	
138 139		*		15 days	Mon 29/06/20	Fri 17/07/20	
140		*	Internal Comms Prepare communications materials for public consultation e.g. develop	15 days	Mon 29/06/20 Mon 29/06/20	Fri 17/07/20 Fri 17/07/20	
			narrative and support materials	10 00 00	111011 23,00,20	1117/07/20	
141	~	*	Citizens lung. Co. ardinate brief for clinical workstreams and	1E days	Man 02/08/20	L-: 31/08/30	
			Citizens Jury - Co-ordinate brief for clinical workstreams and production of communiation materials for the Jury.	15 days	Mon 03/08/20	Fri 21/08/20	
142				45.1		5 : 21 /22 /22	
-		-	Staff - Prepare and implement staff communications and engagement plan prior to any consultation	12 gaas	Mon 03/08/20	Fri 21/08/20	
143		-	Modelling tasks / issues for resolution	35 days	Mon 15/06/20	Fri 31/07/20	
144		=3 ★	•	<b>15 days</b> 15 days	Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 03/07/20	
146		*	Definition of staff travel impact, including costing and infrastructure		Mon 15/06/20	Fri 03/07/20	
147	~	*	impact				
. =1			SWAST impact assessment and associated actions including commissioner review	15 days	Mon 15/06/20	Fri 03/07/20	
148		-3	Ambulance activity	15 days	Mon 15/06/20	Fri 03/07/20	
149		*	Ambulance activity numbers	15 days	Mon 15/06/20	Fri 03/07/20	
~			Implications for time to intervention, how has this impact been assessed with ambulance, staff and patients?	15 days	Mon 15/06/20	Fri 03/07/20	
151			·				
151		*		15 days 35 days	Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 31/07/20	
153	~	*		<b>35 days</b> 15 days	Mon 15/06/20 Mon 13/07/20	Fri 31/07/20 Fri 31/07/20	
154			Acute take/emegency medicine	15 days	Mon 15/06/20	Fri 03/07/20	
	-		Based on activity transfer assumptions, agree clinical pathways to GRH for patients who followed and ED/ACUC route in CGH	15 days	Mon 15/06/20	Fri 03/07/20	
155			•				
156		<b>⊸</b> ≯	· ·	15 days	Mon 15/06/20	Fri 03/07/20	
			Adjust IGIS assumptions based on mainatining a refurbished Room 4 in CGH - define % and vol of planned interventions that would	10 udys	Mon 15/06/20	Fri 03/07/20	
158	<i>_</i>	-3	remain.	47 -1		T	
158		*	· · · · · · · · · · · · · · · · · · ·	<b>17 days</b> 17 days	Mon 15/06/20 Mon 15/06/20	<b>Tue 07/07/20</b> Tue 07/07/20	
160							
160			, ,	55 days 15 days	Mon 15/06/20 Mon 15/06/20	Fri 28/08/20 Fri 03/07/20	
161		-	Activity	15 days 15 days	Mon 15/06/20	Fri 03/07/20	
162				15 days	Mon 15/06/20	Fri 03/07/20	
162 163		<b>⊸</b>		15 days	Mon 15/06/20	Fri 03/07/20	
162 163		*		/ -			
162 163 164	~	*	Modelling assumptions for elective colorectal and GI daycases, including pathways, activity shift requirements				
162 163	<ul> <li></li> <li></li> </ul>	*	Modelling assumptions for elective colorectal and GI daycases, including pathways, activity shift requirements Acute take/emegency medicine - modelling	15 days	Mon 15/06/20 Mon 15/06/20	<b>Fri 03/07/20</b> Fri 03/07/20	
162 163 164 165	<ul> <li></li> <li></li> </ul>	*	Modelling assumptions for elective colorectal and GI daycases, including pathways, activity shift requirements	15 days	<b>Mon 15/06/20</b> Mon 15/06/20	<b>Fri 03/07/20</b> Fri 03/07/20	
162 163 164 165	× ×	*	Modelling assumptions for elective colorectal and GI daycases, including pathways, activity shift requirements Acute take/emegency medicine - modelling Clarify any outstanding modelling required and share and sign off the activity data sheets with EM&AM clinical leads	15 days			

199         V           168         V           169         V           170         V           171         V           172         V           173         V           174         V           175         V           176         V           177         V           178         V           180         V           181         V           185         V           186         V           187         V           188         V           188         V           188         V           188         V           188         V           189         V		Park Mode           X           R           X           R           X           R           X           R           X           X           X           X           X           X           X           X           X           X           X           X           X           X           X           X           X           X           X	Confirm the baseline and modelling outputs for the shortlisted PCBC options Theatres Theatre modelling for all options except EGS centralisation DCC outputs Review DCC activity modelling and agree workforce assumptions to include in financial modelling Activity Model % activity shift between two sites volume of admissions Theatre modelling for all options Outputs of accurate modelling with assumptions clearly stated and sensitivity analysis Clear explanation of changes to bed numbers Narrative explaining link between modelling and service change objectives Aligned financial, workforce and activity models Analysis of key risks and any mitigating actions Main assumptions made in modelling with sources and justifications Workforce Model	<b>5 days</b> 5 days 5 days 5 days 5 days	Start           Mon 15/06/20           Mon 15/06/20	Frit 03/07/20         Frit 03/07/20         Frit 03/07/20         Frit 03/07/20         Frit 03/07/20         Frit 19/06/20         Frit 19/06/20	Predecessors
169         ✓           170         ✓           171         ✓           171         ✓           172         ✓           173         ✓           174         ✓           175         ✓           176         ✓           177         ✓           178         ✓           181         ✓           182         ✓           183         ✓           184         ✓           185         ✓           186         ✓           187         ✓           188         ✓           188         ✓		x = x x x x x x x x x x x x x x	PCBC options         Theatres         Theatre modelling for all options except EGS centralisation         DCC outputs         Review DCC activity modelling and agree workforce assumptions to include in financial modelling         Activity Model         % activity shift between two sites         volume of admissions         Theatre modelling for all options         Outputs of accurate modelling with assumptions clearly stated and sensitivity analysis         Clear explanation of changes to bed numbers         Narrative explaining link between modelling and service change objectives         Aligned financial, workforce and activity models         Analysis of key risks and any mitigating actions         Main assumptions made in modelling with sources and justifications         Workforce Model	<b>15 days</b> <b>15 days</b> <b>15 days</b> <b>15 days</b> <b>5 days</b> <b>5</b>	Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20	Fri 03/07/20           Fri 03/07/20           Fri 03/07/20           Fri 03/07/20           Fri 19/06/20           Fri 19/06/20           Fri 19/06/20           Fri 19/06/20           Fri 19/06/20	
170         ✓           171         ✓           172         ✓           172         ✓           173         ✓           174         ✓           175         ✓           176         ✓           177         ✓           178         ✓           181         ✓           182         ✓           183         ✓           186         ✓           187         ✓           188         ✓           188         ✓           188         ✓           188         ✓		x = x x x x x x x x x x x x x x	Theatre modelling for all options except EGS centralisation  DCC outputs Review DCC activity modelling and agree workforce assumptions to include in financial modelling  Activity Model % activity shift between two sites volume of admissions Theatre modelling for all options Outputs of accurate modelling with assumptions clearly stated and sensitivity analysis Clear explanation of changes to bed numbers Narrative explaining link between modelling and service change objectives Aligned financial, workforce and activity models Analysis of key risks and any mitigating actions Main assumptions made in modelling with sources and justifications Workforce Model	15 days <b>15 days</b> <b>5 day</b>	Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 03/07/20 Fri 03/07/20 Fri 19/06/20 Fri 19/06/20 Fri 19/06/20 Fri 19/06/20	
172         ✓           173         ✓           174         ✓           175         ✓           176         ✓           177         ✓           178         ✓           179         ✓           180         ✓           181         ✓           182         ✓           184         ✓           185         ✓           186         ✓           187         ✓		オ マ ス ス ス ス ス ス ス ス ス ス ス ス ス	DCC outputs         Review DCC activity modelling and agree workforce assumptions to include in financial modelling         Activity Model         % activity shift between two sites         volume of admissions         Theatre modelling for all options         Outputs of accurate modelling with assumptions clearly stated and sensitivity analysis         Clear explanation of changes to bed numbers         Narrative explaining link between modelling and service change objectives         Aligned financial, workforce and activity models         Analysis of key risks and any mitigating actions         Main assumptions made in modelling with sources and justifications         Workforce Model	<b>15 days</b> 15 days <b>5 days</b> 5 days 5 days 5 days 5 days 5 days 5 days 5 days 5 days	Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 03/07/20 Fri 19/06/20 Fri 19/06/20 Fri 19/06/20 Fri 19/06/20	
172         ✓           173         ✓           174         ✓           175         ✓           176         ✓           177         ✓           178         ✓           179         ✓           180         ✓           181         ✓           182         ✓           184         ✓           185         ✓           186         ✓           187         ✓		オ マ ス ス ス ス ス ス ス ス ス ス ス ス ス	Review DCC activity modelling and agree workforce assumptions to include in financial modelling         Activity Model         % activity shift between two sites         volume of admissions         Theatre modelling for all options         Outputs of accurate modelling with assumptions clearly stated and sensitivity analysis         Clear explanation of changes to bed numbers         Narrative explaining link between modelling and service change objectives         Aligned financial, workforce and activity models         Analysis of key risks and any mitigating actions         Main assumptions made in modelling with sources and justifications         Workforce Model	15 days 5 days	Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 19/06/20 Fri 19/06/20 Fri 19/06/20 Fri 19/06/20	
174         V           175         V           176         V           177         V           178         V           178         V           181         V           182         V           183         V           184         V           185         V           186         V           187         V		* * * * * * * * * * * * * * * * * * *	Activity Model % activity shift between two sites volume of admissions Theatre modelling for all options Outputs of accurate modelling with assumptions clearly stated and sensitivity analysis Clear explanation of changes to bed numbers Narrative explaining link between modelling and service change objectives Aligned financial, workforce and activity models Analysis of key risks and any mitigating actions Main assumptions made in modelling with sources and justifications Workforce Model	5 days 5 days 5 days 5 days 5 days 5 days 5 days 5 days	Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20	Fri 19/06/20 Fri 19/06/20 Fri 19/06/20	
174         V           175         V           176         V           177         V           178         V           178         V           181         V           182         V           183         V           184         V           185         V           186         V           187         V		* * * * * * * * * * * * * * * * * * *	<ul> <li>% activity shift between two sites         volume of admissions         Theatre modelling for all options         Outputs of accurate modelling with assumptions clearly stated and         sensitivity analysis         Clear explanation of changes to bed numbers         Narrative explaining link between modelling and service change         objectives         Aligned financial, workforce and activity models         Analysis of key risks and any mitigating actions         Main assumptions made in modelling with sources and         justifications         Workforce Model</li> </ul>	5 days 5 days 5 days 5 days 5 days 5 days 5 days 5 days	Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20	Fri 19/06/20 Fri 19/06/20 Fri 19/06/20	
175         ✓           176         ✓           177         ✓           178         ✓           179         ✓           180         ✓           181         ✓           182         ✓           183         ✓           186         ✓           187         ✓           188         ✓           188         ✓           188         ✓		-	volume of admissions Theatre modelling for all options Outputs of accurate modelling with assumptions clearly stated and sensitivity analysis Clear explanation of changes to bed numbers Narrative explaining link between modelling and service change objectives Aligned financial, workforce and activity models Analysis of key risks and any mitigating actions Main assumptions made in modelling with sources and justifications Workforce Model	5 days 5 days 5 days 5 days 5 days 5 days 5 days	Mon 15/06/20 Mon 15/06/20 Mon 15/06/20 Mon 15/06/20	Fri 19/06/20 Fri 19/06/20	
177         ✓           178         ✓           180         ✓           181         ✓           182         ✓           183         ✓           184         ✓           185         ✓           186         ✓           188         ✓		-	Outputs of accurate modelling with assumptions clearly stated and sensitivity analysis         Clear explanation of changes to bed numbers         Narrative explaining link between modelling and service change objectives         Aligned financial, workforce and activity models         Analysis of key risks and any mitigating actions         Main assumptions made in modelling with sources and justifications         Workforce Model	5 days 5 days 5 days 5 days	Mon 15/06/20 Mon 15/06/20		
179         ✓           180         ✓           181         ✓           182         ✓           183         ✓           186         ✓           188         ✓           188         ✓		-	sensitivity analysis Clear explanation of changes to bed numbers Narrative explaining link between modelling and service change objectives Aligned financial, workforce and activity models Analysis of key risks and any mitigating actions Main assumptions made in modelling with sources and justifications Workforce Model	5 days 5 days 5 days	Mon 15/06/20	11115/00/20	
179         ✓           180         ✓           181         ✓           182         ✓           183         ✓           186         ✓           188         ✓           188         ✓		-	Narrative explaining link between modelling and service change objectives         Aligned financial, workforce and activity models         Analysis of key risks and any mitigating actions         Main assumptions made in modelling with sources and justifications         Workforce Model	5 days 5 days			
181         V           182         V           183         V           184         V           185         V           186         V           188         V		-	objectives Aligned financial, workforce and activity models Analysis of key risks and any mitigating actions Main assumptions made in modelling with sources and justifications Workforce Model	5 days		Fri 19/06/20 Fri 19/06/20	
181         V           182         V           183         V           184         V           185         V           186         V           188         V		-	Analysis of key risks and any mitigating actions Main assumptions made in modelling with sources and justifications Workforce Model				
183     ✓       184     ✓       185     ✓       186     ✓       187     ✓       188     ✓       188     ✓		-	Main assumptions made in modelling with sources and justifications Workforce Model	,	Mon 15/06/20 Mon 15/06/20	Fri 19/06/20 Fri 19/06/20	
184     ✓       185     ✓       186     ✓       187     ✓       188     ✓       189     ✓		-	Workforce Model	5 days	Mon 15/06/20	Fri 19/06/20	
185         ✓           186         ✓           187         ✓           188         ✓           188         ✓			Staff FTE, type and cost	15 days	Mon 15/06/20	Fri 03/07/20	
186 V 187 V 188 V 189 V		*	Conoral Surgary	15 days	Mon 15/06/20	Fri 03/07/20	
188 🗸 189 🗸				<b>15 days</b> 15 days	Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 03/07/20	
188 🗸 189 🗸			change + additional workforce required for permanent change.				
188 🗸 189 🗸			Include: ward staffing including budget changes surgery/medicine, cost of all-day emergency theatre at GRH etc; surgical cover model				
188 🗸 189 🗸			at				
189 🗸		*	Planned - Confirm model to provide weekend consultant review of	15 days	Mon 15/06/20	Fri 03/07/20	
			colorectal patients at CGH Acute take /emergency medicine modelling	15 days	Mon 15/06/20	Fri 03/07/20	
190 🗸		*	Based on activity assumptions, define workforce required to	15 days 15 days	Mon 15/06/20	Fri 03/07/20	
190 🗸			deliver extended SDEC offer at CGH 8-8, 7/7				
		*		15 days	Mon 15/06/20	Fri 03/07/20	
			agree any workforce changes required in GRH ED or Acute Floor (assume <100% of ACUC staffing budget to GRH acute floor), and				
			CGH ED				
191 🗸		-	Workforce - general	15 days	Mon 15/06/20	Fri 03/07/20	
192 🗸		*	Confirm for IGIS, general surgery and acute take/AEC changes:	15 days	Mon 15/06/20	Fri 03/07/20	
			staff impacted by change, and changes in staffing requirements				
193 🗸 194 🗸		<b>-</b> , ★		<b>10 days</b>	Mon 22/06/20	Fri 03/07/20	
195 🗸		*		10 days 10 days	Mon 22/06/20 Mon 22/06/20	Fri 03/07/20 Fri 03/07/20	
196 🗸		*	Weekend consultant review of colorectal patient	10 days	Mon 22/06/20	Fri 03/07/20	
197 🗸 198 🗸		*		10 days	Mon 22/06/20	Fri 03/07/20	
199 🗸		*		10 days 10 days	Mon 22/06/20 Mon 22/06/20	Fri 03/07/20 Fri 03/07/20	
200 🗸		*	Theatre modelling for all options	10 days	Mon 22/06/20	Fri 03/07/20	
201			Staff travel and potential increase in the working day due to increase travel time	10 days	Mon 22/06/20	Fri 03/07/20	
202 🗸		*	-	10 days	Mon 22/06/20	Fri 03/07/20	
			Capability of staff and the sustainability of the workforce	10 days	Mon 22/06/20	Fri 03/07/20	
204 🗸		*		10 days <b>10 days</b>	Mon 22/06/20 Mon 22/06/20	Fri 03/07/20	
206 🗸		*	•	10 days 10 days	Mon 22/06/20	Fri 03/07/20 Fri 03/07/20	
207 🗸		*		10 days	Mon 22/06/20	Fri 03/07/20	
208 🗸		*	impact The relocation of services will have on the wider multi professional	10 days	Mon 22/06/20	Fri 03/07/20	
209 🗸		*	workforce Impact on job satisfaction, morale and retention	10 days	Mon 22/06/20	Fri 03/07/20	
210 🗸		*		10 days	Mon 22/06/20	Fri 03/07/20	
211 🗸		*		10 days	Mon 22/06/20	Fri 03/07/20	
212 🗸		*	re-training Additional support to support affected staff	10 days	Mon 22/06/20	Fri 03/07/20	
213 🗸 214 🗸		*		10 days	Mon 22/06/20	Fri 03/07/20	
215		-		10 days <b>40 days</b>	Mon 22/06/20 Mon 06/07/20	Fri 03/07/20 Fri 28/08/20	
216 🗸 217 🗸		*	Financial impact of workforce changes	6 days	Mon 06/07/20	Mon 13/07/20	
		<u></u>	Income impact of pathway changes ACUC/AMU to SDEC	6 days	Mon 06/07/20	Mon 13/07/20	
218 🗸		*		6 days	Mon 06/07/20	Mon 13/07/20	
			repatriated cardiology activity from Bristol (assumptions already in PCBC v2.8)				
219 🗸 220 🗸		*	Additional income from best practice tariff in EGS	6 days	Mon 06/07/20	Mon 13/07/20	
~~~		*	Costing of workforce revenue impact for each proposal	6 days	Mon 06/07/20	Mon 13/07/20	
221 🗸		*	Work up costs of acute take/emegency medicine workforce changes	6 days	Mon 06/07/20	Mon 13/07/20	
222 🗸		*	If Vascular moved to GRH, impact on model of surgical cover at CGH?	6 davs	Mon 06/07/20	Mon 13/07/20	
223 🗸							
~~~~		*	Summary financial statements and supporting financial modelling which shows the impact of each option on commissioners/ providers	6 days	Mon 06/07/20	Mon 13/07/20	
			revenue financial position supported by activity, income and cost				
			modelling				
224 🗸		*	Demonstrate affordability and value for money (including projections	6 days	Mon 06/07/20	Mon 13/07/20	
			on income and expenditure and capital costs/receipts for affected bodies) and satisfaction of any applicable return on investment (ROI)				
			criteria.				
225 🗸		*	Transitional and recurrent revenue impact have been robustly	6 days	Mon 06/07/20	Mon 13/07/20	
			identified	-			
226 🗸		*	Set out for all options an assessment of capital (if required for the scheme) and revenue affordability for each option	6 days	Mon 06/07/20	Mon 13/07/20	
207						-	
227 🗸		*	A clear assessment of the financial benefits of the scheme e.g. provider efficiency savings, system reductions in activity levels and	6 days	Mon 06/07/20	Mon 13/07/20	
			the basis of these calculations				
228 🗸		*	Reconciliation of the scheme's financial impacts to the ICS financial	6 davs	Mon 06/07/20	Mon 13/07/20	
			plan .				
229 🗸		*	A high level source and application of capital funds, to demonstrate capital costs and how these are expected to be funded	6 days	Mon 06/07/20	Mon 13/07/20	
	_		כמקונמי כסטנט מווע וויש מוינשב מרב באףבטנפע נט אב ועוועפע				

		rk programm	e luk 20.01				
ID	 D	Task Mode	Task Name	Duration	Start	Finish	Predecessors
230	*	*	IGIS - Develop workforce, activity and finance modelling to support decision-making process between B2 and B3	20 days	Mon 03/08/20	Fri 28/08/20	
231	<u>_</u>			<u> </u>			
231	*	×-	General Surgery - Elective - Develop workforce, activity and finance modelling to support decision-making process between C5 and C6	6 days	Mon 06/07/20	Mon 13/07/20	
232	~	-,		1E da	Man 15/05/22	Fu: 00 /07 /00	
232		*		<b>15 days</b> 15 days	Mon 15/06/20 Mon 15/06/20	Fri 03/07/20 Fri 03/07/20	
			the scale of infrastructure change anticipated				
234	~	*	Indicative capital costs recorded using OB forms and recognisable	15 days	Mon 15/06/20	Fri 03/07/20	
			benchmarks and which assume compliance with all applicable design,				
			technical, building and space standards and known site constraints, and key adjacencies should be identified				
235	~	*	Indicative designs that domonstrably reconcile to up to date estates	1E days	Mon 15/06/20	Fri 03/07/20	
			Indicative designs that demonstrably reconcile to up-to-date estates strategies at site, provider and STP levels	15 uays	1011 13/06/20	FI103/07/20	
236	~	*	Location changes	15 days	Mon 15/06/20	Fri 03/07/20	
237	~	*		15 days	Mon 15/06/20	Fri 03/07/20	
238	~	-	Implementation plan	15 days	Mon 15/06/20	Fri 03/07/20	
239	~	*	Programme phasing, and profiling of impact (all modelling areas)	15 days	Mon 15/06/20	Fri 03/07/20	
240	~	*	across phased timeline Outline plans that demonstrate how each of the options would be	15 days	Mon 15/06/20	Fri 03/07/20	
241			implemented.				
241	~		Plans to ensure that safe services are maintained in the interim	15 days	Mon 15/06/20	Fri 03/07/20	
242	~	*		15 days	Mon 15/06/20	Fri 03/07/20	
243	~	-	secure the required funding Commissioning Support	17 days	Mon 15/06/20	Tue 07/07/20	
244	~	*	Share activity impact assessment with neighbouring acute providers		Mon 06/07/20	Tue 07/07/20	
245	~	*	Confirmation of support from all commissioners proposing the	15 days	Mon 15/06/20	Fri 03/07/20	
			scheme and acknowledgement from all providers who will be		5, - 5, -0		
			significantly affected by the scheme that their views on any impact on them have been sought				
			-				
246 247	~ ~	<b>-</b> 3 ★		<b>36 days</b> 15 days	Mon 15/06/20 Mon 15/06/20	Mon 03/08/20 Fri 03/07/20	
248	/	*	Appendices	17 days	Fri 10/07/20	Mon 03/08/20	
249 250	* ~	*		17 days 17 days	Fri 10/07/20 Fri 10/07/20	Mon 03/08/20 Mon 03/08/20	
251		-	Governance & Assurance	134 days	Thu 11/06/20	Tue 15/12/20	
252 253	<ul> <li>Image: A start of the start of</li></ul>	<b>≂</b> • ★		<b>71 days</b> 1 day	<b>Thu 11/06/20</b> Thu 11/06/20	<b>Thu 17/09/20</b> Thu 11/06/20	
254		*	ICS Board Meeting	1 day	Thu 18/06/20	Thu 18/06/20	
255 256		*		1 day 1 day	Thu 16/07/20 Thu 23/07/20	Thu 16/07/20 Thu 23/07/20	
257	~	*		1 day 1 day	Thu 23/07/20 Thu 13/08/20	Thu 23/07/20 Thu 13/08/20	
258 259		*	ICS Board Meeting	1 day	Thu 20/08/20	Thu 20/08/20	
259		*		1 day 1 day	Thu 10/09/20 Thu 17/09/20	Thu 10/09/20 Thu 17/09/20	
261	,		ICS Execs	71 days	Thu 25/06/20	Thu 01/10/20	
262 263		*		1 day 1 day	Thu 25/06/20 Thu 02/07/20	Thu 25/06/20 Thu 02/07/20	
264	~	*	ICS Execs Papers	1 day 1 day	Thu 30/07/20	Thu 30/07/20	
265 266		*	-	1 day	Thu 06/08/20	Thu 06/08/20	
267	~	*	•	1 day 1 day	Thu 27/08/20 Thu 03/09/20	Thu 27/08/20 Thu 03/09/20	
268		*	ICS Execs Papers	1 day	Thu 24/09/20	Thu 24/09/20	
270		-		1 day <b>116 days</b>	Thu 01/10/20 <b>Tue 07/07/20</b>	Thu 01/10/20 <b>Tue 15/12/20</b>	
271	<i>,</i>	*					
271		*		1 day 1 day	Tue 07/07/20 Tue 21/07/20	Tue 07/07/20 Tue 21/07/20	
273		*	S & T Papers	1 day	Tue 04/08/20	Tue 04/08/20	
274 275		*		1 day 1 day	Tue 18/08/20 Tue 01/09/20	Tue 18/08/20 Tue 01/09/20	
276		*	S & T Group Meeting	1 day	Tue 15/09/20	Tue 15/09/20	
277 278		*		1 day	Sun 04/10/20	Sun 04/10/20	
279	~	*		1 day 1 day	Tue 20/10/20 Tue 03/11/20	Tue 20/10/20 Tue 03/11/20	
280 281		*	S & T Group Meeting	1 day	Tue 17/11/20	Tue 17/11/20	
282	<ul> <li>Image: A start of the start of</li></ul>	*		1 day 1 day	Sun 01/11/20 Tue 15/12/20	Sun 01/11/20 Tue 15/12/20	
283	< /	*	FFtF Programme Team sign off PCBC	1 day	Fri 10/07/20	Fri 10/07/20	
284 285	* •	*	-	1 day 1 day	Mon 13/07/20 Thu 23/07/20	Mon 13/07/20 Thu 23/07/20	
286	/	*	F&DC Papers	1 day	Tue 21/07/20	Tue 21/07/20	
287 288		*		1 day 1 day	Thu 30/07/20 Thu 23/07/20	Thu 30/07/20 Thu 23/07/20	
289	~	*	-	1 day 1 day	Thu 23/07/20 Thu 30/07/20	Thu 23/07/20 Thu 30/07/20	
290 291		*	TLT Papers	1 day	Thu 30/07/20	Thu 30/07/20	
291		*		1 day 1 day	Mon 03/08/20 Thu 06/08/20	Mon 03/08/20 Thu 06/08/20	
293		*	RSG Meeting	1 day	Mon 03/08/20	Mon 03/08/20	
294 295		*		1 day 1 day	Thu 06/08/20 Thu 13/08/20	Thu 06/08/20 Thu 13/08/20	
296	~	*		1 day 1 day	Thu 13/08/20 Thu 06/08/20	Thu 13/08/20 Thu 06/08/20	
297 298		*	Governing Body /ICS Board	1 day	Thu 13/08/20	Thu 13/08/20	
298		*		<b>15 days</b> 1 day	Mon 03/08/20 Mon 03/08/20	Fri 21/08/20 Mon 03/08/20	
300		*	Clinical Senate Panel	1 day	Thu 20/08/20	Thu 20/08/20	
301 302		*	· · ·	1 day <b>15 days</b>	Fri 21/08/20 Fri 14/08/20	Fri 21/08/20 Thu 03/09/20	
303	~	*	NHSE Stage 2 review version sent	1 day	Fri 14/08/20	Fri 14/08/20	
304 305		*		1 day 1 day	Thu 27/08/20 Fri 28/08/20	Thu 27/08/20 Fri 28/08/20	
306	~	*	NHSE Stage 2 Meeting	1 day 1 day	Fri 28/08/20 Thu 03/09/20	Thu 03/09/20	
307 308	~	*	Update PCBC following Stage 2	1 day	Thu 03/09/20	Thu 03/09/20	
309		*		<b>41 days</b> 1 day	<b>Thu 27/08/20</b> Thu 27/08/20	<b>Thu 22/10/20</b> Thu 27/08/20	
310		*	ICS Execs Meeting	1 day	Thu 03/09/20	Thu 03/09/20	
311 312		*		1 day 1 day	Fri 04/09/20 Fri 04/09/20	Fri 04/09/20 Fri 04/09/20	
313	~	*	GHFT Board papers	1 day	Fri 04/09/20	Fri 04/09/20	
314 315		*		1 day 1 day	Thu 10/09/20	Thu 10/09/20 Thu 10/09/20	
316	~	*	ICS Board	1 day 1 day	Thu 10/09/20 Thu 17/09/20	Thu 17/09/20	
317 318	~	*	PCBC update	9 days	Fri 18/09/20	Wed 30/09/20	
		*		1 day 1 day	Thu 24/09/20 Thu 01/10/20	Thu 24/09/20 Thu 01/10/20	
319							

High level work programme_July 2					
ID Task Mode Task Na	ime	Duration	Start	Finish	Predecessors
320	NHSE Stage 2 follow up meeting	1 day	Thu 01/10/20	Thu 01/10/20	
321 🖈	GHFT Board papers	1 day	Fri 02/10/20	Fri 02/10/20	
322 🖈		, 1 day	Thu 08/10/20	Thu 08/10/20	
323 🛉 🖈		1 day	Thu 15/10/20	Thu 15/10/20	
324 🛉 🖈		1 day	Thu 22/10/20	Thu 22/10/20	
325		205 days	Mon 01/06/20	Fri 12/03/21	
		205 days	Mon 01/06/20	Fri 12/03/21	
327		89 days	Wed 15/07/20	Mon 16/11/20	
328 🗸 🖈	•	1 day	Wed 15/07/20	Wed 15/07/20	
329 🗸 🖈		1 day	Fri 31/07/20	Fri 31/07/20	
330 🗸 🖈	· · ·	1 day	Fri 31/07/20	Fri 31/07/20	
331 🗸 🖈		1 day	Mon 16/11/20	Mon 16/11/20	
332 🖈	Closing review	I Udy	101110/11/20	101110/11/20	
333	Final report				
334	•	1 day	Wed 16/09/20	Wed 16/09/20	
335 🗸 🖈	•	56 days	Mon 01/06/20	Sat 15/08/20	
336 🗸 🖈				Wed 15/07/20	
337 🗸 🖈	· · ·	1 day	Wed 15/07/20 Tue 14/07/20	Tue 14/07/20	
338 🗸 🖈		1 day			
339	· · ·	40 days	Wed 01/07/20	Tue 25/08/20	
340		1 day	Mon 05/10/20	Mon 05/10/20	
340 7 7		1 day	Mon 05/10/20	Mon 05/10/20	
341		1 day	Thu 22/10/20	Thu 22/10/20	
342 🗶	Scope work required for 'phase 2'/further business case development and consultation.	10 days	Mon 21/09/20	Fri 02/10/20	
343	Agree decision-making process post consultation (for Decision Making Business Case)	1 day	Mon 14/12/20	Mon 14/12/20	
344 🖈		1 day	Thu 17/12/20	Thu 17/12/20	
345 🛉 🖈	•	12 days	Fri 18/12/20	Sun 03/01/21	
346 🖈		10 days	Mon 18/01/21	Fri 29/01/21	
347	•	1 day	Tue 12/01/21	Tue 12/01/21	
348 🖈	• •	16 days	Mon 08/02/21	Mon 01/03/21	
349 🛉 🖈		15 days	Mon 08/02/21	Fri 26/02/21	
350 🖈		1 day	Mon 03/02/21 Mon 01/03/21	Mon 01/03/21	
351 🔩	•	21 days	Thu 11/02/21	Thu 11/03/21	
352	-	1 day	Thu 11/02/21	Thu 11/03/21	
353		1 day 1 day	Thu 18/02/21	Thu 18/02/21	
354			Thu 25/02/21		
355		1 day		Thu 25/02/21	
356	5	1 day	Thu 04/03/21	Thu 04/03/21	
357		1 day	Thu 04/03/21	Thu 04/03/21	
358		1 day	Thu 11/03/21	Thu 11/03/21	
359		1 day	Thu 11/02/21	Thu 11/02/21	
222	Implementation start	1 day	Fri 12/03/21	Fri 12/03/21	

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