24/7	Twenty-four hours a day, seven days a week
A&E	Accident and emergency department (also known as emergency
7162	department).
AEC	Ambulatory Emergency Care
ACRT	Acute Care Response Team
AMU	Acute Medical Unit
AMIA	Acute Medical Initial Assessment
ASU/HASU	Acute Stroke Unit/Hyper Acute Stroke Unit
Case for Change	The case for change is the document that sets out why things need to change within local health and care services to make sure they are fit for the future.
Centres of Excellence (CoEx)	The development of the two main hospital sites. Part of the Fit for the Future Programme
CEPOD	A permanently staffed operating theatre that can run on a 24 hour basis
CGH	Cheltenham General Hospital
CINAPSIS	A referral system that makes it easy for clinicians to communicate between healthcare organisations
Citizen's Jury (CJ)	An independently facilitated process which took place in Jan 2020 with 18 strong Jury members working for five days in public with participants reflecting the county's diverse population. Jury members considered feedback from the Fit for the Future public and staff engagement, together with evidence on the need for change across Gloucestershire's two main hospital sites. They heard from NHS staff working in the services, from public and patient representatives and from a variety of other speakers on relevant topics. They made recommendations on their priorities for development of three specialist hospital services - general surgery, image guided surgery and emergency and acute medicine.
CCU	Cardiactic Care Unit
CCOS (CCOT)	Critical Care Outreach Service (Critical Care Outreach Team)
COPD	Chronic inflammatory lung disease, a Group of Lung Conditions Including Bronchitis and Emphysema
COVID-19/	COVID-19 is a new illness that can affect your lungs and airways. It is
Coronavirus	caused by a virus called coronavirus.
CPG	Clinical Programme Group
CQC	Care Quality Commissioning. The independent regulator of all health and social care services in England.
CR	Colorectal
СТ	Computed Tomography scans that can produce detailed images of many structures inside the body.

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Deanery	A regional organisation responsible for postgraduate medical and dental training
DCC	Department of Critical Care
DMBC	Decision making business case that will be prepared following consultation, to support in making a final decision on service change. It will consider all the responses to the consultation
E&AM	Emergency and Acute Medicine
ED	Emergency Department
EGS	Emergency General Surgery
ENT	Ear Nose and Throat
FBC	Full Business Case
FFFT	Fit for the Future Programme
GCC	Gloucestershire County Council
GCCG/CCG	Gloucestershire Clinical Commissioning Group. CCGs are the GP-led bodies responsible for planning and investing in many local health and care services including the majority of hospital care and stroke services.
GHC	Gloucestershire Health & Care NHS Foundation Trust - Formed in 2019 by the merger of 2gether Trust and Gloucestershire Care Services
GHNHSFT/GHFT	Gloucestershire Hospitals NHS Foundation Trust
GI	Gastrointestinal (a planned gastrointestinal service is sometimes referred to as upper GI and a planned colorectal service is sometimes referred to as lower GI).
GIRFT	Getting It Right First Time programme is helping to improve the quality of care within the NHS by bringing efficiencies and improvements.
GRH	Gloucestershire Royal Hospital
GS	General Surgery
GWH	Great Western Hospital
HOSC	Health overview and scrutiny committee (HOSC) - A committee of the relevant local authority, or group of local authorities, made up of local councillors who are responsible for monitoring, and if necessary challenging, health plans.
Hot and Cold Split	Emergency Care (Hot) and Planned Care (Cold)
ICS	Gloucestershire Integrated Care System Bringing together NHS providers and commissioners and local authorities to work in partnership in improving health and care
	ductionties to work in partitership in improving fleatin and care
ICU	Intensive Care Unit

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IIA	Integrated Impact Assessment. The purpose of the integrated impact assessment is to explore the potential positive and negative consequences of the proposals. It includes a health impact assessment (HIA), travel and access impact assessment, equality impact assessment (EqIA) (in which the impacts of the proposals on protected characteristic groups and deprived communities are assessed) and sustainability impact assessment.
IMD	Indices of Multiple Deprivation
IR	Interventional Radiology
ITU	Intensive Treatment Unit
JHWS	Joint Health & Wellbeing Strategy requires the Local
	Authority and Clinical Commissioning Group (CCG) to work together to understand the health and wellbeing needs of their local community, and agree joint priorities for addressing these needs to improve health and wellbeing outcomes and reduce inequalities.
JSNA	Joint Strategic Needs Assessment, a high level overview of need in Gloucestershire. It is jointly produced by Gloucestershire County Council and the Clinical Commissioning Group on behalf of the Gloucestershire Health and Wellbeing Board whose members decide the strategic direction of public agency commissioning in Gloucestershire.
KLOE	Key Lines of Enquiry
LOS	Length of Stay
MAU	Medical Assessment Unit
MIIU	Minor Injury & Illness Unit
MOU	Memorandum of Understanding
NEPT	Non-Emergency Patient Transfers
The NHS Five Year Forward View	Published on 23 October 2014 and sets out a vision for the future of the NHS. The purpose is to articulate why change is needed, what that change might look like and how we can achieve it
NHS Long Term Plan (LTP)	The NHS long term plan sets out priorities for the NHS over the next ten years
NHSE	NHS England is an executive non-departmental public body of the Department of Health.
NHSEI	NHS England and NHS Improvement came together on 1 April 2019 as a new single organisation
NMOC	New Models of Care are the way that way that health and social care services are organised, accessed and delivered.
OG	Oesophagogastric
One Gloucestershire	The working name given to the partnership between the county's NHS and care organisations to help keep people healthy, support active communities and ensure high quality, joined up care when

	needed
One Place	Previous name for the FFFT Programme
PDG	Programme Development Group
PCBC	Pre-consultation business case. The document which presents the business case for any changes to services on which the CCGs agree to consult. It shows that CCGs have properly considered the options, undertaken pre-consultation engagement, submitted to the required scrutiny and met the four tests and three conditions required by the Secretary of State.
PPCI/PCI	Primary Percutaneous Coronary Intervention. A coronary angioplasty is a procedure used to widen blocked or narrowed coronary arteries
PPE	Personal Protective Equipment
PTS	Patient Transport Service
RCS	Royal College of Surgeons
SAU	Surgical Assessment Unit
SARS	Standardised Admission Ratios
SDEC	Same Day Emergency Care (sometimes referred to as Ambulatory Care)
SOPs	Standard Operating Procedures
STPs	Sustainability Transformation Plans. Five-year plans covering all aspects of NHS spending in England.
SWASFT	South West Ambulance Service Foundation Trust
T&O	Trauma and Orthopaedics
tCl	The Consultation Institute a UK based not-for-profit organisation specialising in best practice public consultation & stakeholder engagement.
TDG	Transformation Delivery Group
The 'Four Tests'	NHS England has issued guidance on how commissioners should manage major service change and the criteria that should be met. One of the key requirements is to ensure that the 'four tests' are embedded within the reconfiguration planning process. The tests are designed to demonstrate that there has been a consistent approach to both managing change and engaging with patients and the public.
The King's Fund	An English health charity that shapes health and social care policy and practice and provides NHS leadership development
UAU	Urology Assessment Unit
WHO	World Health Organisation
WTE	Whole Time Equivalent